# **2017 INTERIM RESULTS PRESENTATION**

28 July 2017



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Value of New Business **\$1,753m** 

Operating Profit After Tax **\$2,262m** 

+16%

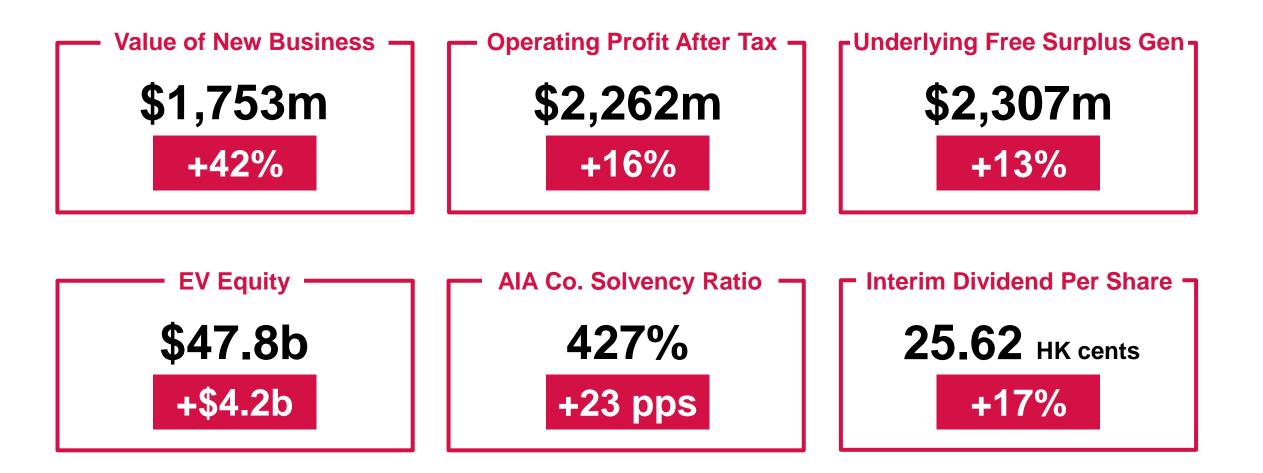
+42%

Interim Dividend Per Share **25.62** HK cents +17%

# **Ng Keng Hooi** Group Chief Executive

DELE

Tottenham Hotspur, English Premier League Season 2016/17



THE REAL LIFE COMPANY

#### Agenda

#### **01** INTRODUCTION

Ng Keng Hooi, Group Chief Executive

# 02 FINANCIAL RESULTS

Garth Jones, Group Chief Financial Officer

#### 03

#### MARKET REVIEWS

Jacky Chan, Regional Chief Executive Bill Lisle, Regional Chief Executive John Cai, Regional Chief Executive

#### 04

#### OUTLOOK

Ng Keng Hooi, Group Chief Executive





AIA Vitality



	(\$m)	1H2017	1H2016	CER	AER	
Growth	VONB	1,753	1,260	42%	39%	
	EV Operating Profit	3,456	2,896	21%	19%	
	EV Equity <sup>(1)</sup>	47,832	43,650	8%	10%	1
IFRS Earnings	Operating Profit After Tax	2,262	1,956	16%	16%	+
	Operating ROE <sup>(2)</sup>	14.2%	13.8%	n/a	0.4 pps	
	Shareholders' Allocated Equity <sup>(1)</sup>	32,196	29,632	7%	9%	1
Capital & Dividends	Underlying Free Surplus Generation	2,307	2,073	13%	11%	
	AIA Co. HKIO Solvency Ratio <sup>(1)</sup>	427%	404%	n/a	23 pps	
	Interim Dividend per Share (HK cents)	25.62	21.90	17%	17%	



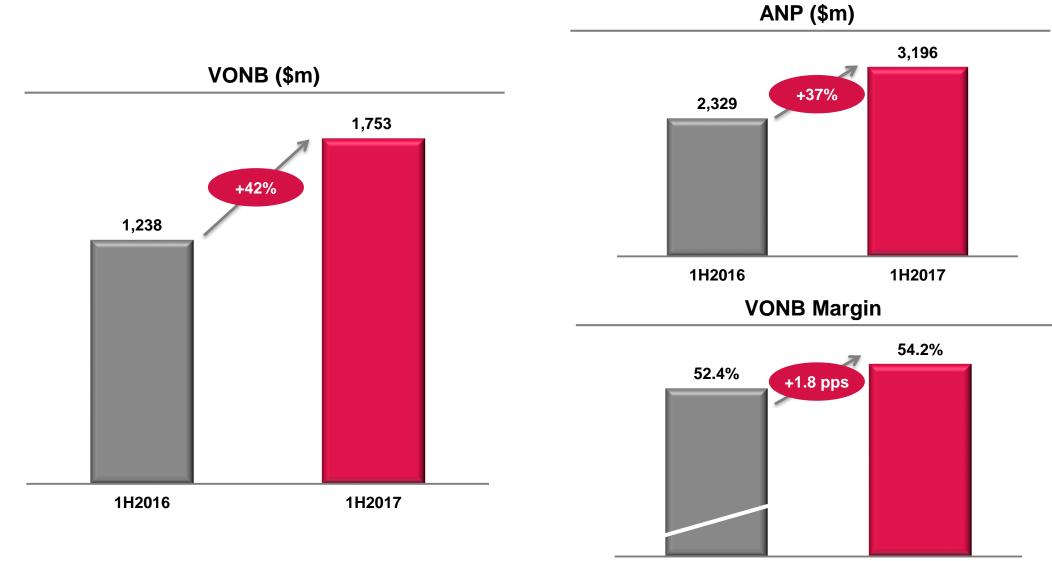
# Growth



#### **Capital and Dividends**

## **Significant Profitable New Business Growth**

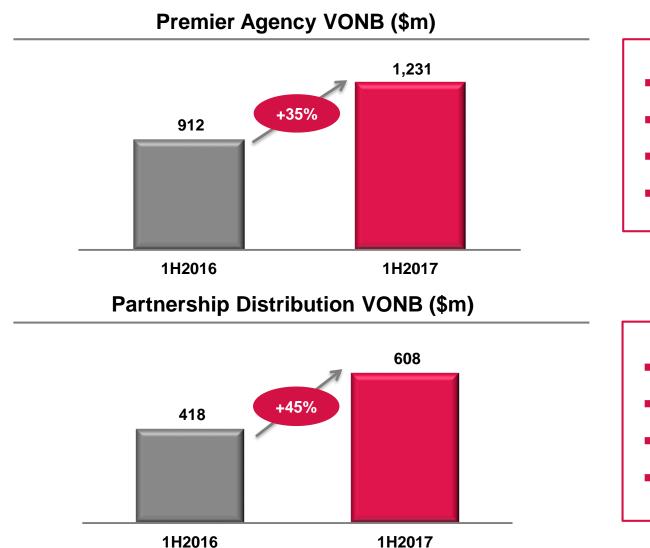






# **Delivering High-quality Distribution**





#### - Premier Agency Delivery

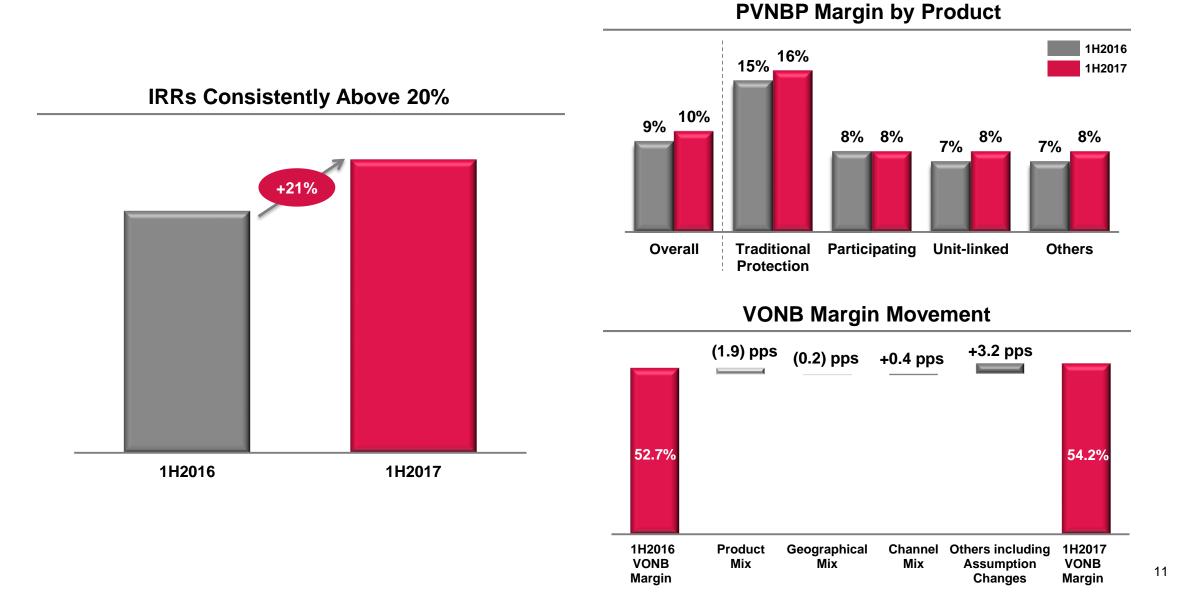
- VONB up 35%
- Active new agents up 22%
- Active agent productivity up more than 20%
- #1 MDRT worldwide for 3 consecutive years

#### **Profitable Partnership Expansion**

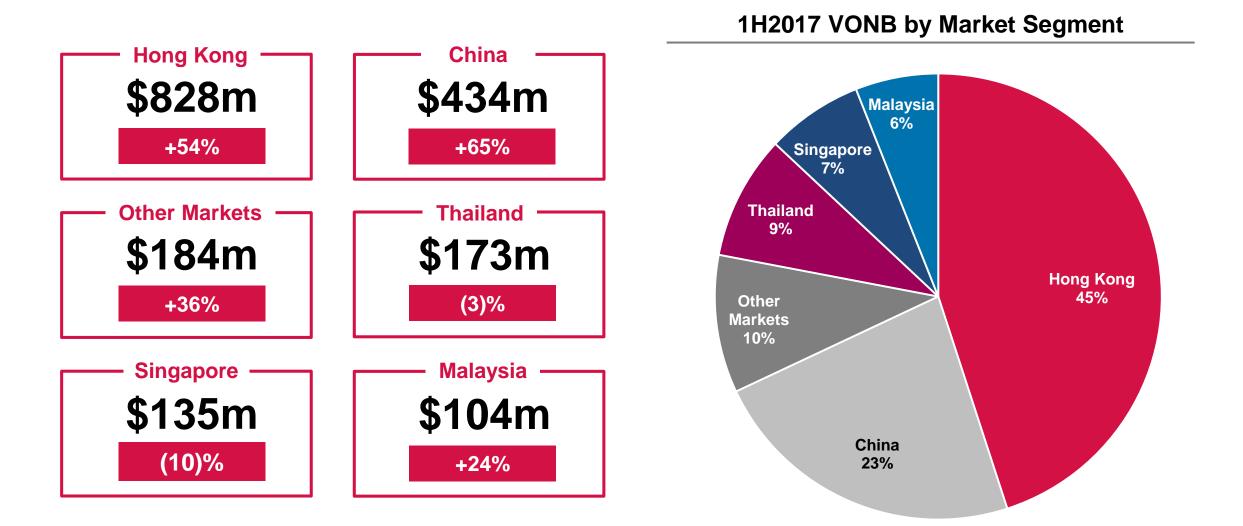
- VONB up 45%
- 33% of Group VONB
- Exceptional performance in IFA channel
- Double-digit bancassurance VONB growth

# **Investing Capital at Attractive Returns**

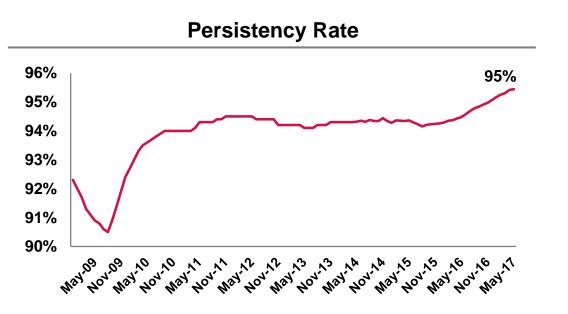




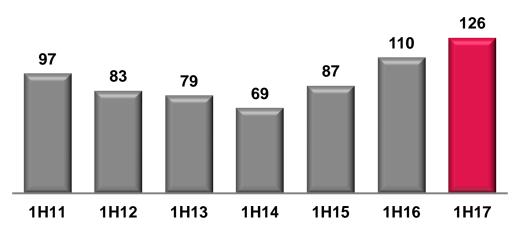




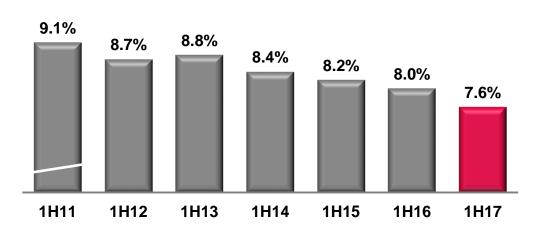
# Strong Operating Performance Driving Positive Returns



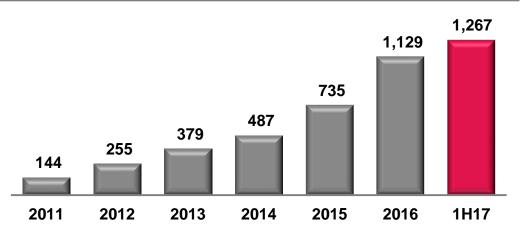
Mortality and Morbidity Claims Experience Variances (\$m)



Expense Ratio



**Cumulative EV Operating Variances (\$m)** 



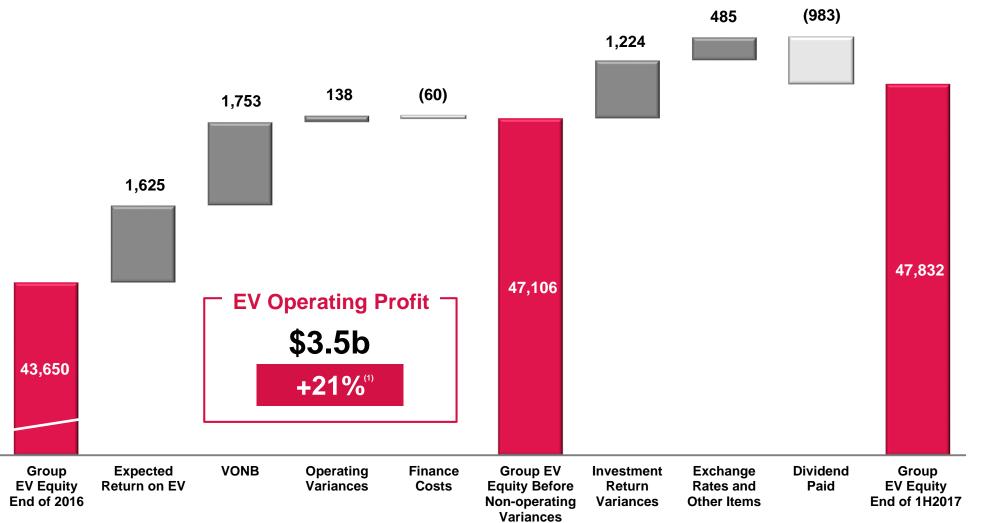
THE REAL LIFE

**COMPANY** 

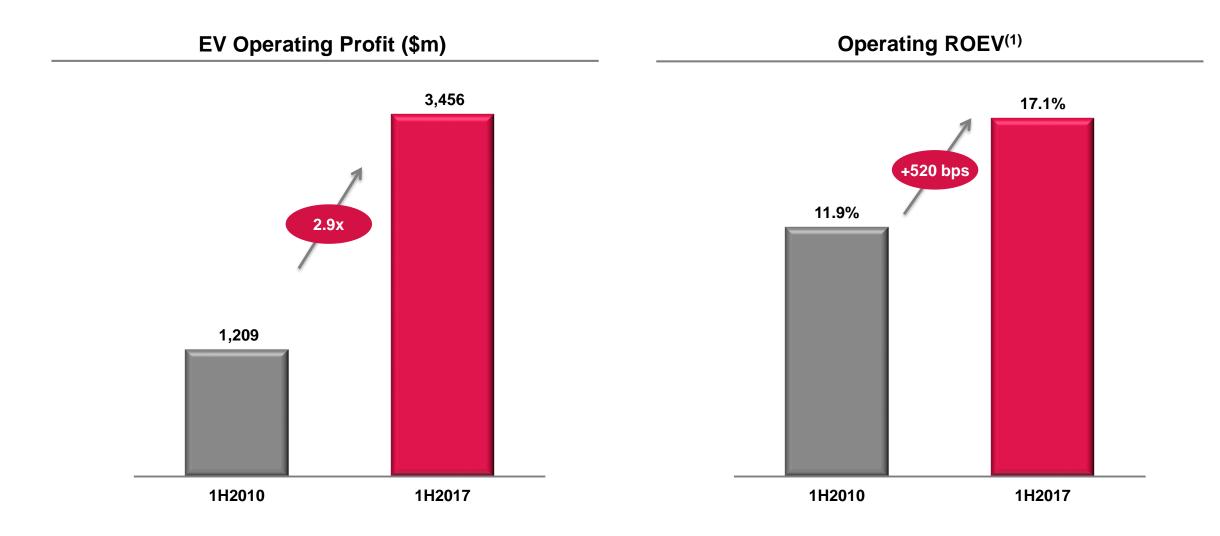
# EV Operating Profit up 21% – EV Equity of \$47.8b



#### 1H2017 EV Equity Movement (\$m)

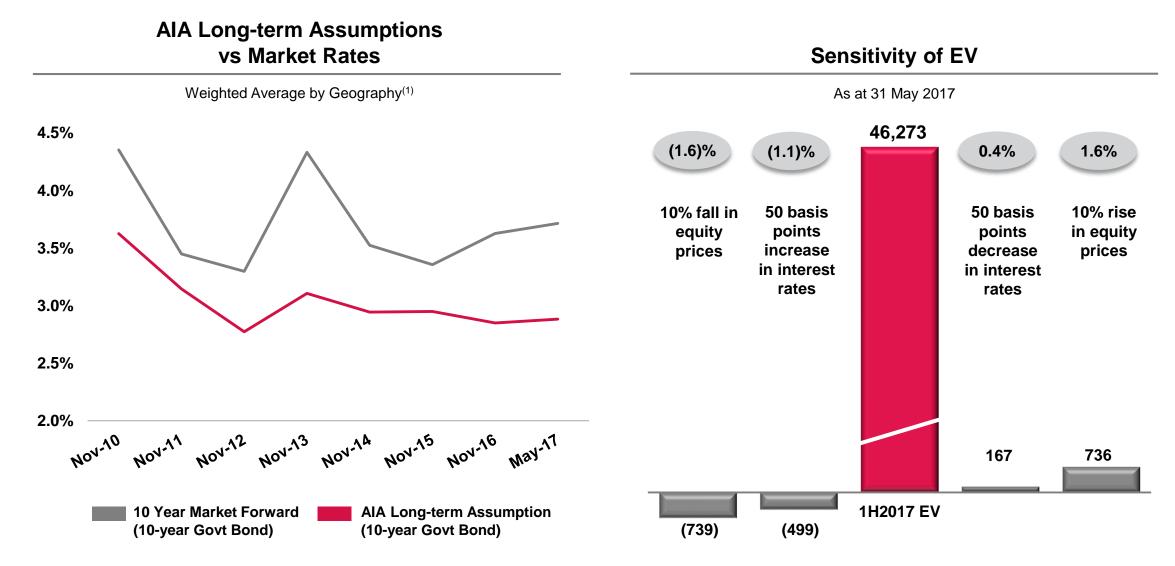




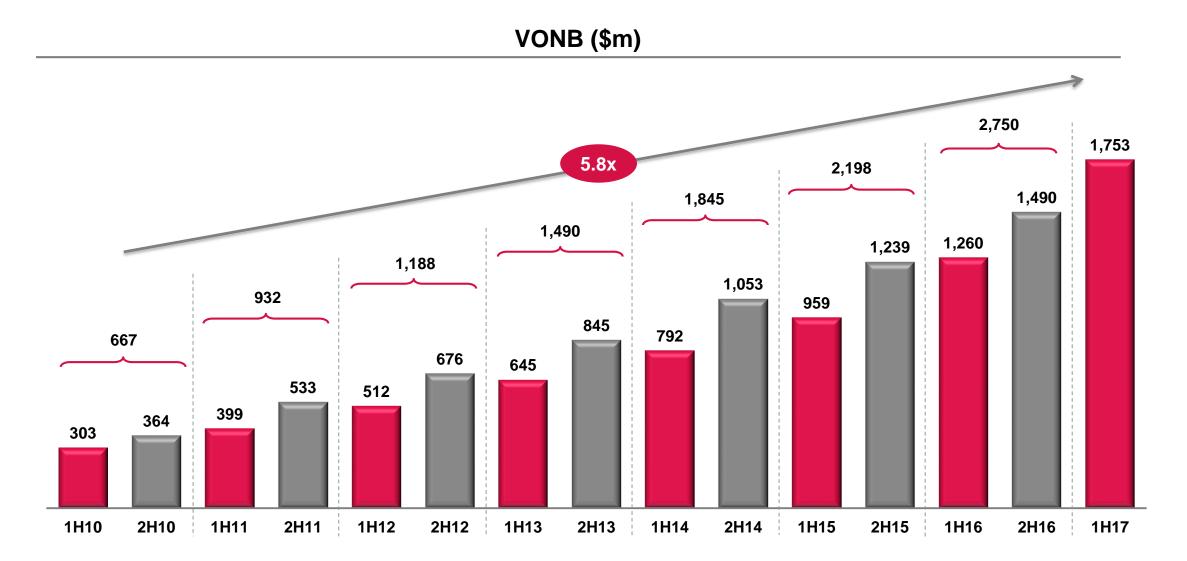


#### **Interest Rates and EV Sensitivity**





# Strong & Sustained Growth in Profitable New Business



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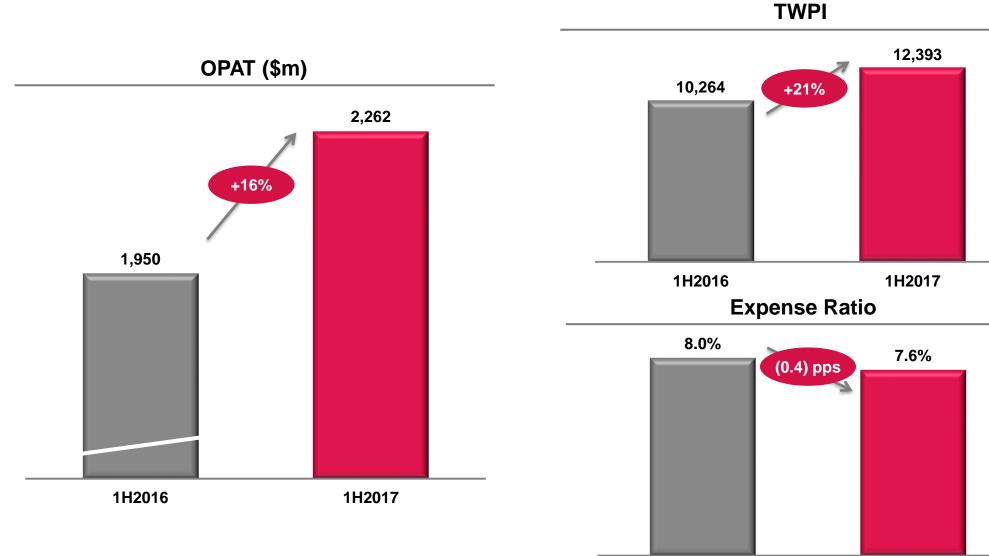
#### Growth

#### Earnings

#### **Capital and Dividends**

# **IFRS Operating Profit up 16%**



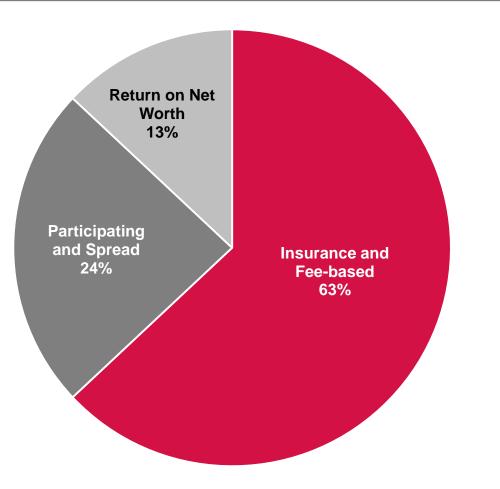




## **Resilient and Diversified Earnings**



1H2017 Sources of IFRS Operating Profit<sup>(1)</sup>

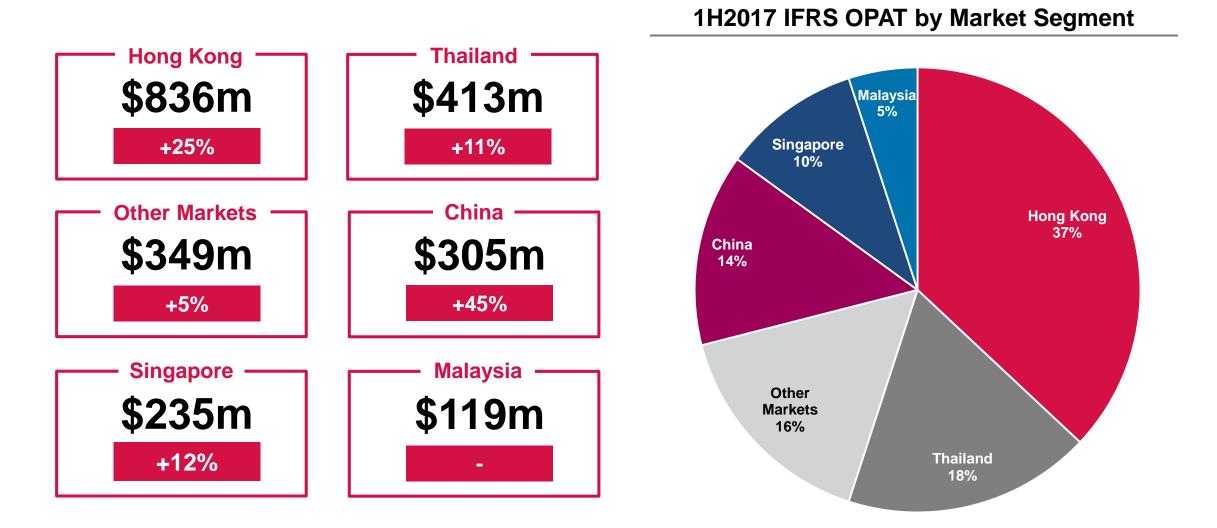


**High-quality Business** 

- Balanced sources of earnings
- Majority insurance and fee-based profits
- Profitable new business mix
- Underpinned by focus on regular premiums and protection business
- Resilient across cycles

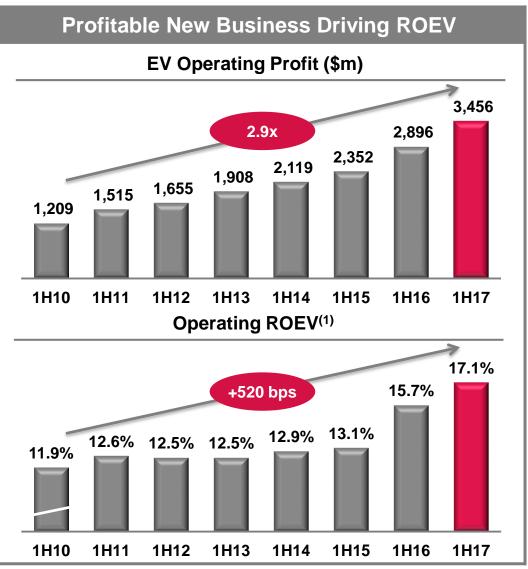
#### **Profitable Growth – Delivered with Scale**

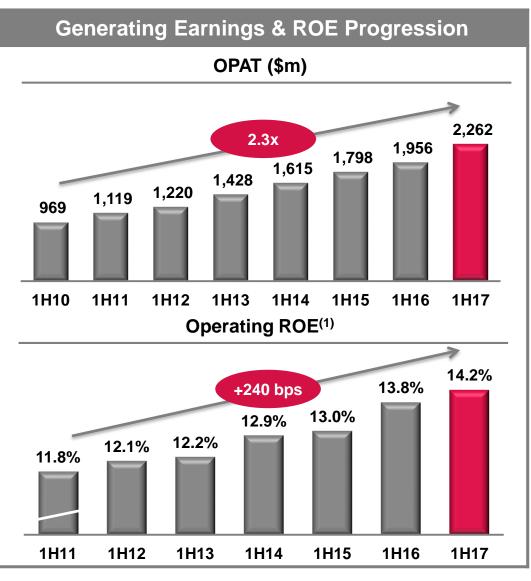




# **Strong ROEV and ROE Progression**





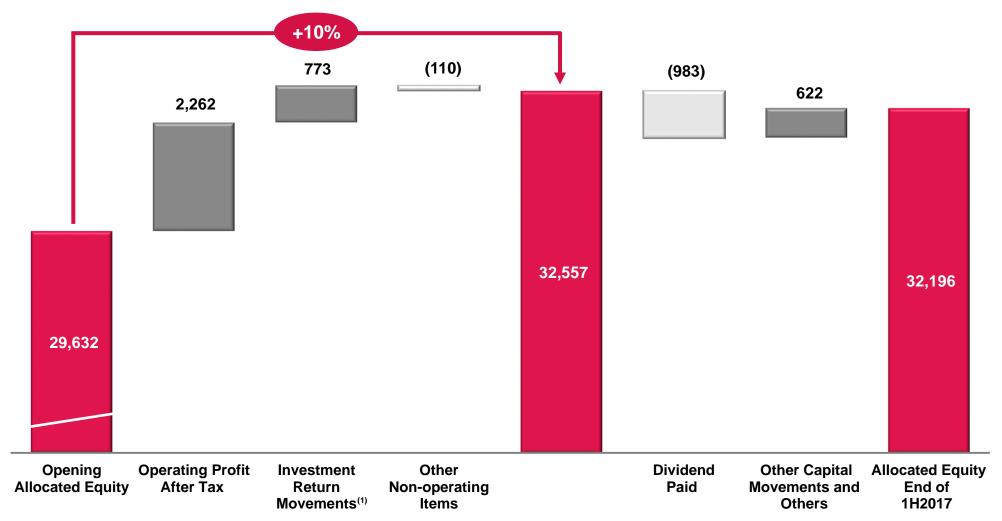


Note: (1) On an annualised basis

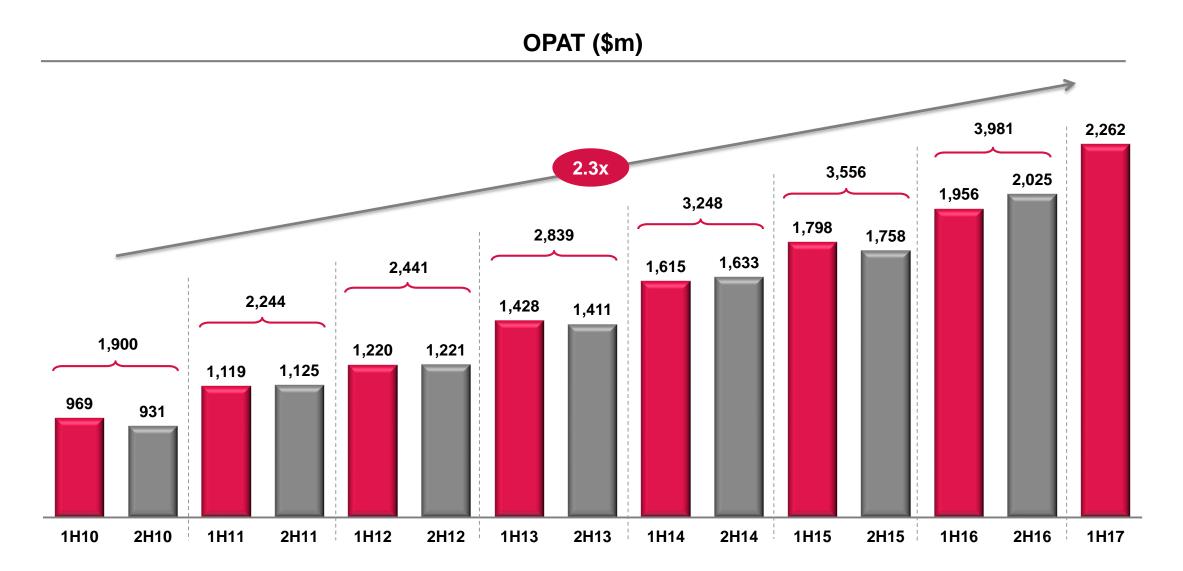
# **Growth in Allocated Equity**



IFRS Shareholders' Allocated Equity Movement in 1H2017 (\$m)



#### **Strong and Sustained Earnings Growth**



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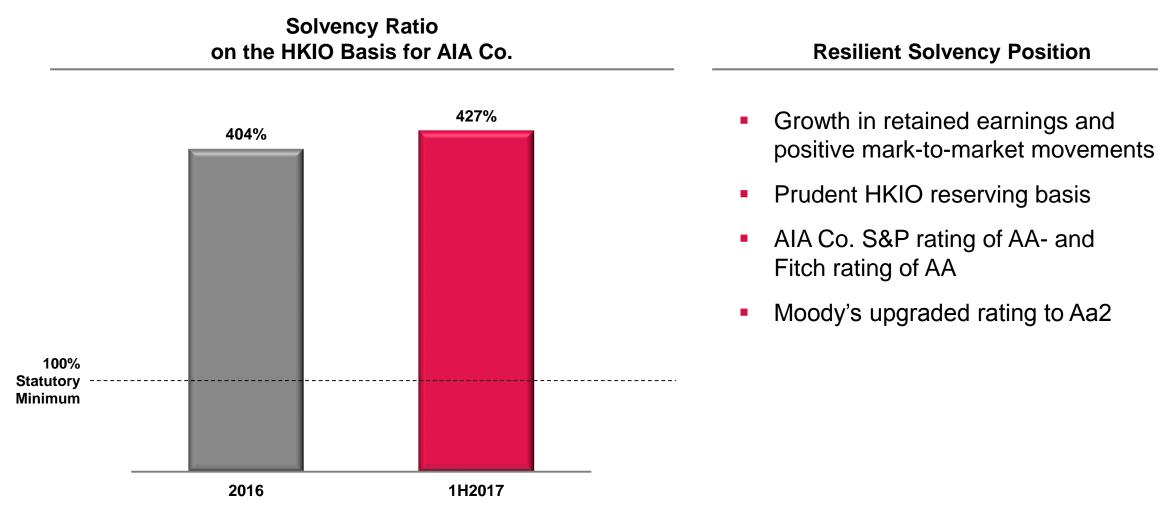
#### Growth

#### Earnings

#### **Capital and Dividends**

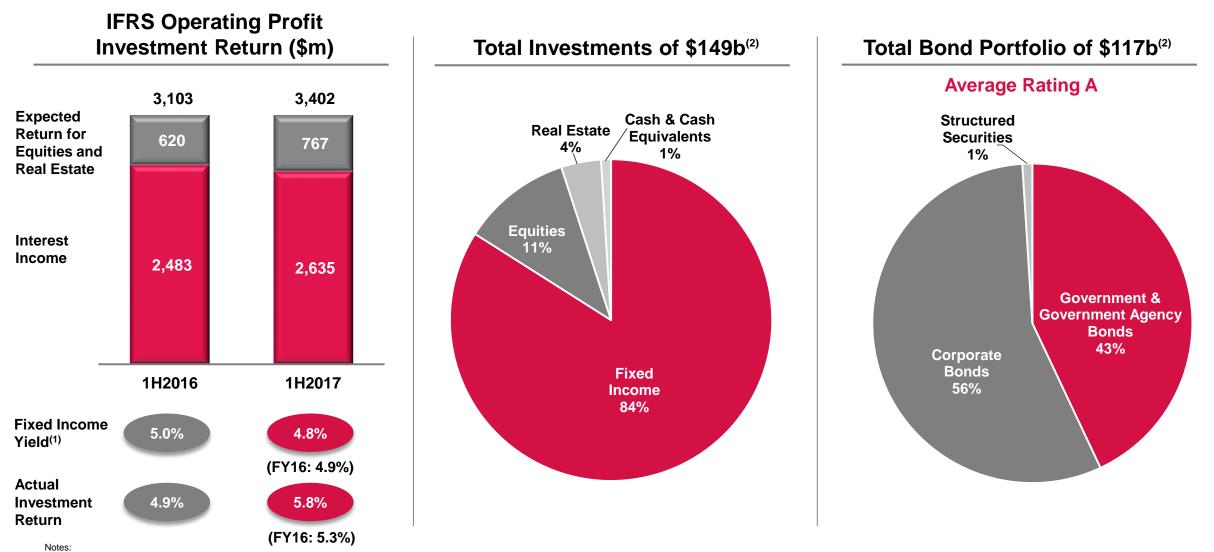
# Solvency Ratio of 427% for AIA Co.





## **Prudent Investment Portfolio – Stable Yield**



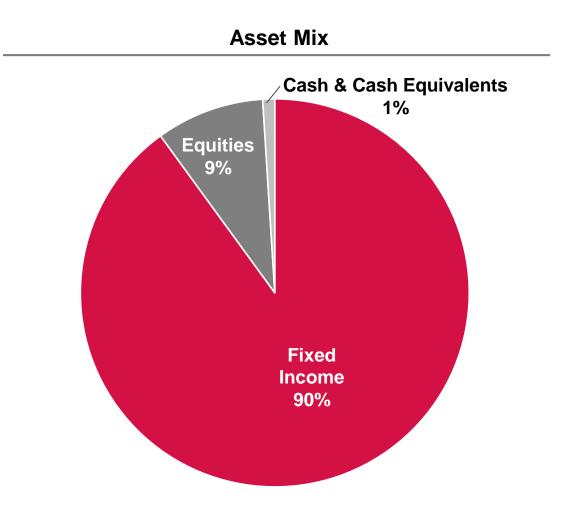


IFRS operating profit investment return comparatives are shown on a constant exchange rate basis

(1) Interest income from fixed income investments, as a percentage of average fixed income investments measured at amortised cost over the period. This excludes unit-linked contracts and consolidated investment funds

(2) As of 31 May 2017





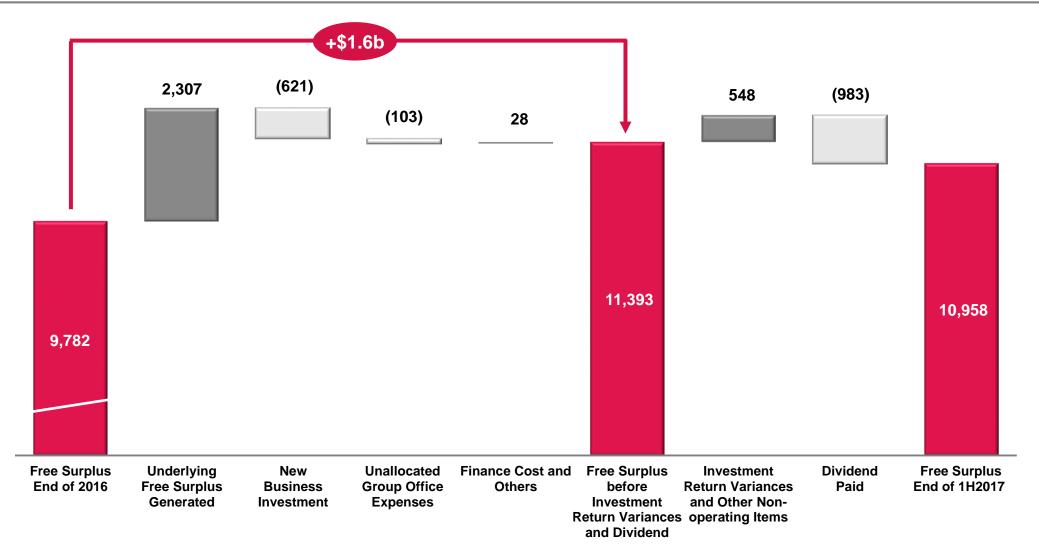
**Prudent ALM Approach** 

- Asset allocation driven by liability cash flow matching in local currency
- 80% of earnings from insurance and fees
- 90% of assets in fixed income
- 84% of bond portfolio in government and government agency bonds
- Bond portfolio average international rating A+
- Asset portfolio well diversified with insignificant alternative assets

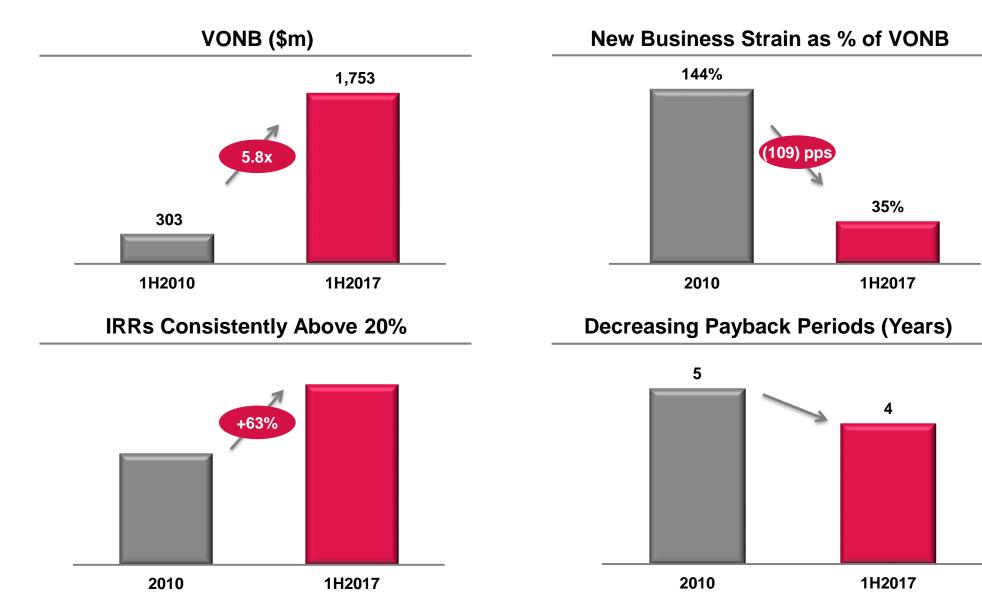
## **Self-financed Growth at Attractive Returns**





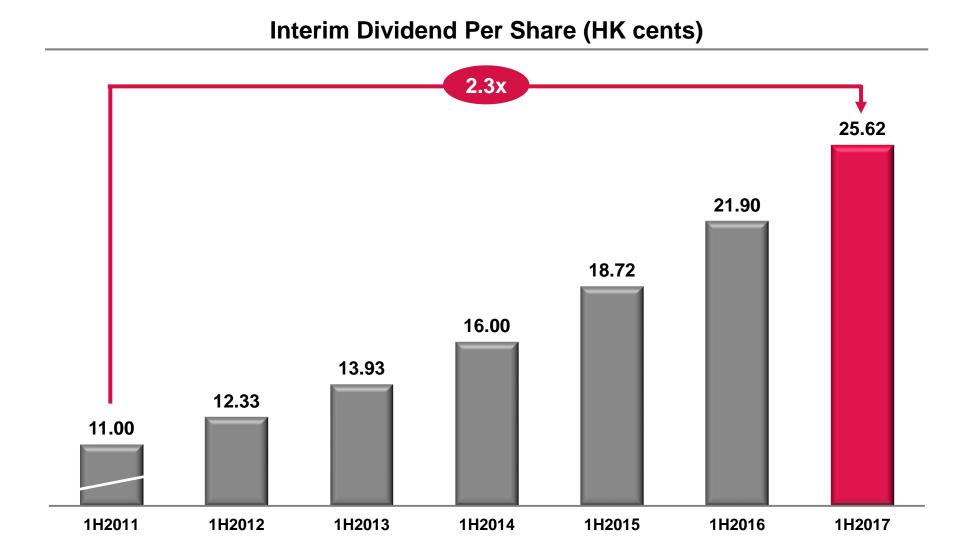






## **Significant Interim Dividend Increase of 17%**







Growth	<ul> <li>Material growth in profitable new business</li> <li>Significant capital investment at high returns</li> <li>Improvement in new business capital efficiency</li> </ul>
Earnings	<ul> <li>Strong growth in IFRS operating profit</li> <li>Increased ROE over time</li> <li>Diversified and large-scale sources of earnings</li> </ul>
Capital & Dividends	<ul> <li>Substantial cash and capital generation</li> <li>Resilient solvency position</li> <li>Prudent, sustainable and progressive dividend</li> </ul>

# Jacky Chan Regional Chief Executive

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VONB (\$m) **Premier Agency** 828 **Excellent VONB growth** New recruits up 17% +54% Active agent productivity up 30% 537 Two-thirds of new recruits aged 35 or below **Profitable Partnerships** Significant VONB growth Exceptional performance from IFA channel High double-digit VONB growth from Citibank 1H2016 1H2017 **Products and Customers** ANP (\$m) 988 1,696 Significant take-up of AIA Vitality with integrated products VONB 52.9% 47.9% Margin



VONB (\$m) **Premier Agency** Market leader in Singapore 150 Growth in active new agents (10)% 135 >85% of new business submissions via iPoS **Profitable Partnerships** Double-digit VONB growth in Citibank Reduction in single premium broker sales **Products and Customers** 1H2016 1H2017 #1 in protection market • AIA Vitality\_ integrated product VONB up >3x ANP (\$m) 211 187 VONB 71.0% 72.0% Margin

# **Bill Lisle** Regional Chief Executive

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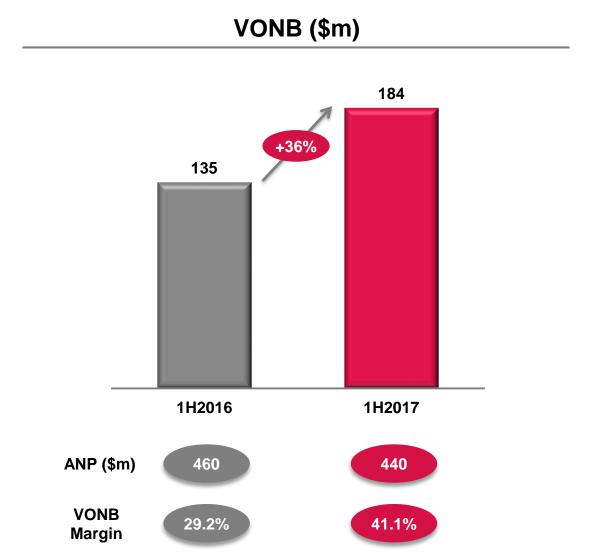
MERZARDAN



VONB (\$m) **Premier Agency** Recruitment and training programmes targeting 178 (3)% 173 young, highly-educated candidates New Financial Adviser recruits up 34% • 25% more productive than average recruits • Unit-linked licensed agents up 31% #1 MDRT in Thailand **Products and Customers** Market leader in the protection market 96% of ANP from regular premium sales 1H2016 1H2017 • AIA Vitality\_ membership trebled in first half ANP (\$m) 220 232 VONB 80.8% 74.7% Margin

# **Other Markets: Delivering Excellent Growth**





- #1 ranked in IFA individual life market
- Strong VONB growth in group insurance
- Launched myOwn health brand

Australia

Indonesia

Korea

- Strong double-digit agency VONB growth
- Positive shift in product mix
- Renewed and extended BCA relationship
- VONB more than doubled
- Quality DM recruitment and protection focus
- Increased margins from shift in product mix

Notes

Comparatives are shown on a constant exchange rate basis

Korea has been included as part of the Other Markets segment, as previously disclosed in our Annual Report 2016. Prior period comparatives have been adjusted accordingly to conform to current period presentation

# **Other Markets: Delivering Excellent Growth**



VONB (\$m) Philippines Strong VONB growth 184 Active new agents up over 30% +36% #1 ranked in bancassurance market 135 Focus on significant protection gap opportunity India **Differentiated Premier Agency platform** Profitable bancassurance growth 1H2016 1H2017 Excellent VONB growth Vietnam Protection business driving higher margin ANP (\$m) 460 440 VONB Active agents up more than 30% 29.2% 41.1% Margin

Notes

Comparatives are shown on a constant exchange rate basis

Korea has been included as part of the Other Markets segment, as previously disclosed in our Annual Report 2016. Prior period comparatives have been adjusted accordingly to conform to current period presentation

# THE REAL LIFE COMPANY Λ A 康 友 行 A NHII -**John Cai** Regional Chief Executive



VONB (\$m) **Premier Agency** 104 Quality recruitment and agency development +24% Significant increase in training 84 Active new agents up 26% Active Takaful agents up 50% **Profitable Partnerships** Double-digit VONB growth from Public Bank 48% VONB growth from direct marketing 1H2016 1H2017 **Products and Customers** Expanded AIA Vitality\_ to corporate clients ANP (\$m) 148 167 VONB 55.8% 61.8% Margin

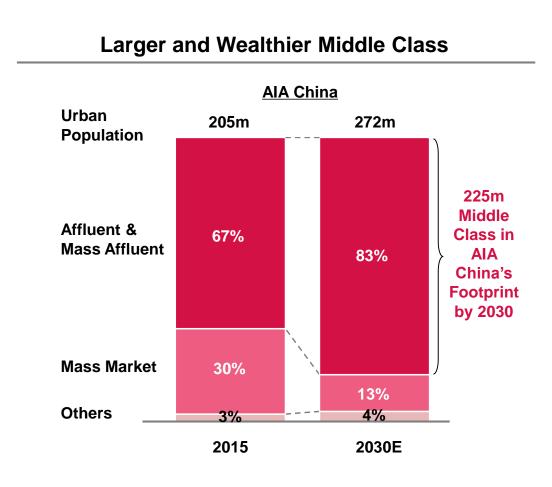
# **China: Sustained Quality Outperformance**



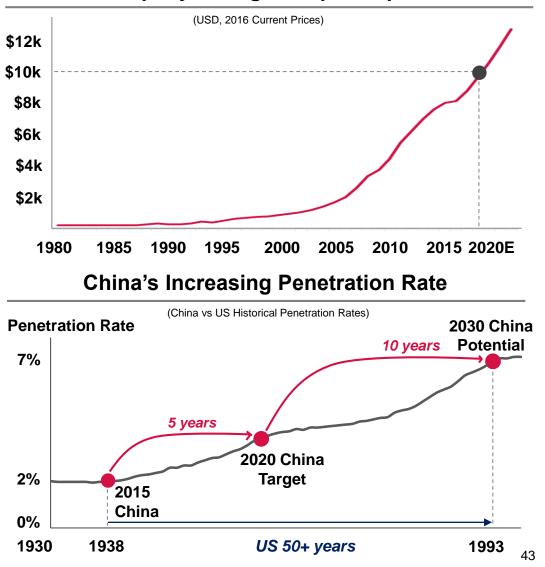
VONB (\$m) **Premier Agency** Differentiated agency distribution strategy 434 Focus on quality recruitment and training Active agents up more than 40% +65% Active new agent productivity up 28% 263 **Products and Customers** Positioned as the protection provider of choice Dedicated product range targeting the rapidly growing affluent segment 1H2016 1H2017 New wellness programme launched ANP (\$m) 474 303 VONB 86.7% 91.7% Margin

# **AIA China's Unprecedented Growth Potential**



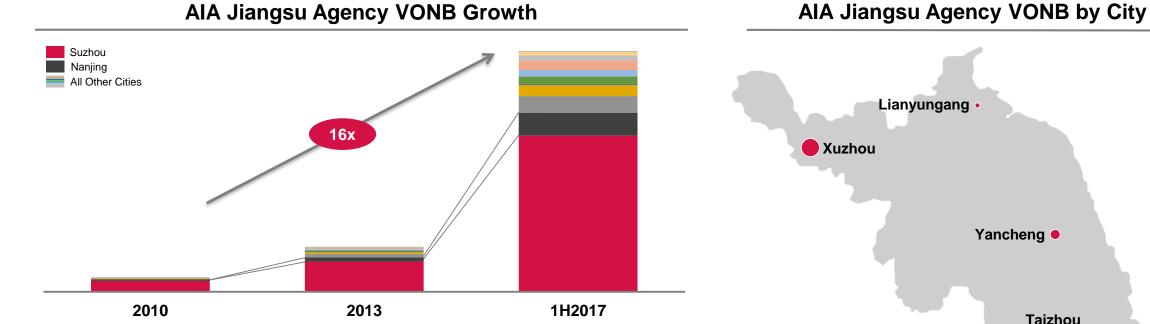


### **Rapidly Rising GDP per Capita**



# **AIA China: Jiangsu Example**





### AIA Jiangsu's Significant Potential

- Jiangsu province is the 2nd largest economy in China at \$1.1tm
- GDP per capita of \$14,000, increased from \$8,000 in 2010
- One of the most densely populated provinces with 80m people
- AIA Jiangsu currently covers 11 cities
- Life insurance growth led by urban centres of Suzhou and Nanjing

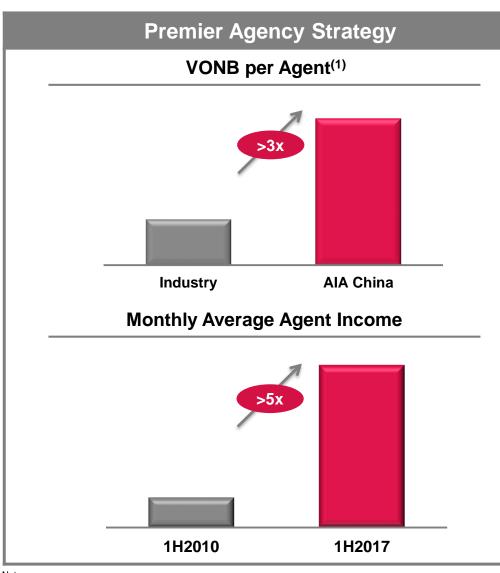


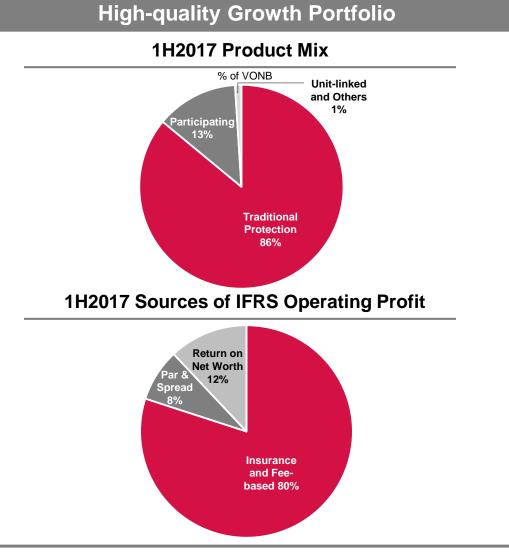
Wuxi

Suzhou

# **AIA China: Differentiated Strategy and Execution**







# **Ng Keng Hooi** Group Chief Executive

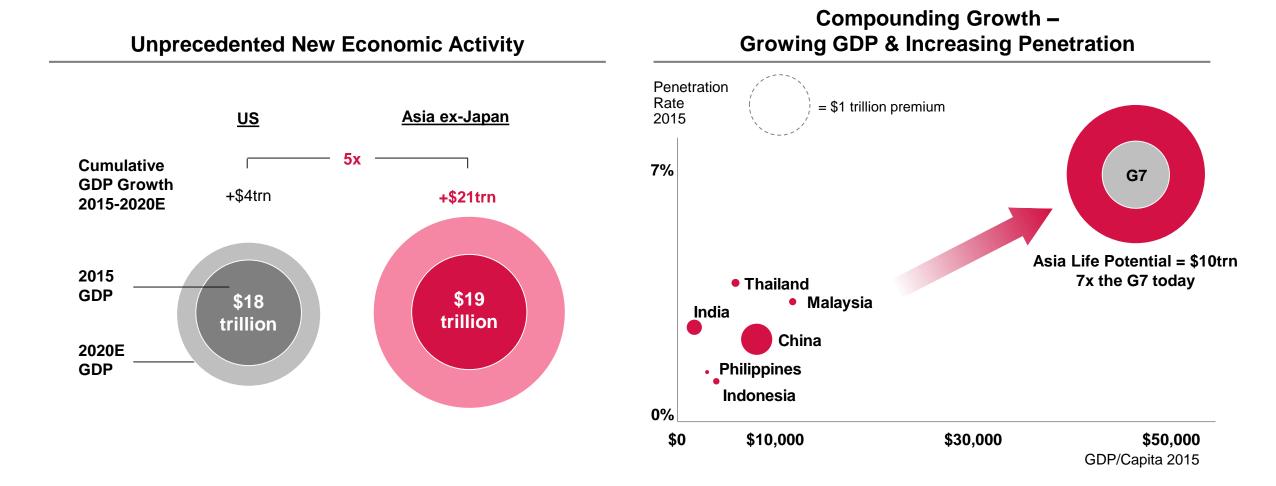
AIA

AIP

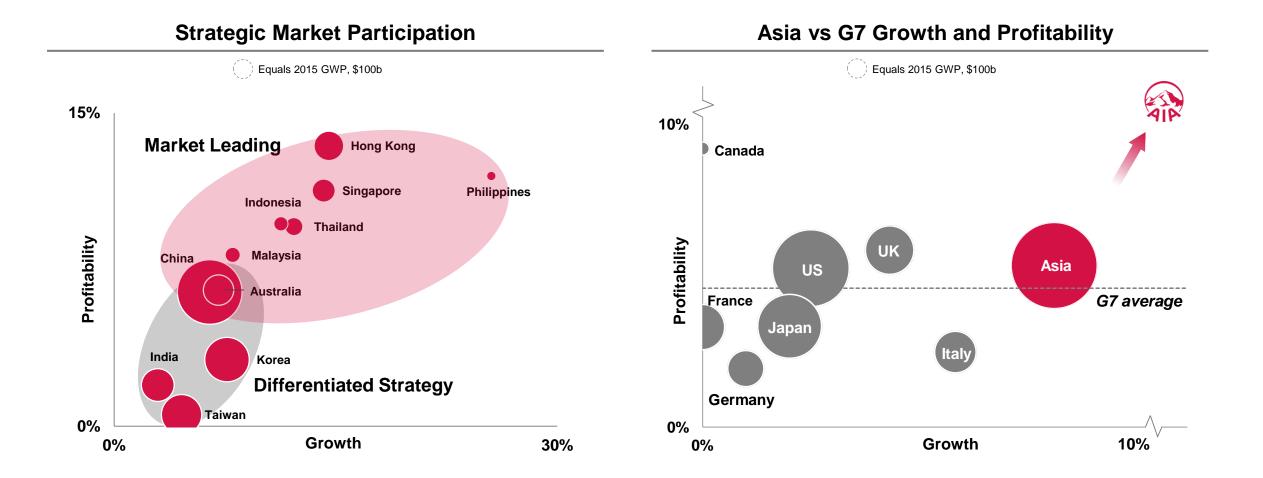
AIA













#### Premier Agency

- Recruit, develop and promote next generation of agents
- Deliver advice through specialisation and technology
- Deepen relationships to serve broader customer needs

### Product Innovation

- Maintain protection-focused portfolio
- Expand integrated savings and protection solutions
- Capture high-value health and wellness opportunities

### People Development

- Attract, develop and retain the best people
- Empower our local leadership teams to deliver results
- Ensure clear accountability for performance

### Profitable Partnerships

- Expand partnerships to grow distribution reach
- Strengthen and differentiate partner value proposition
- Drive profitable growth through analytics-led capabilities

### Customer

### Experience

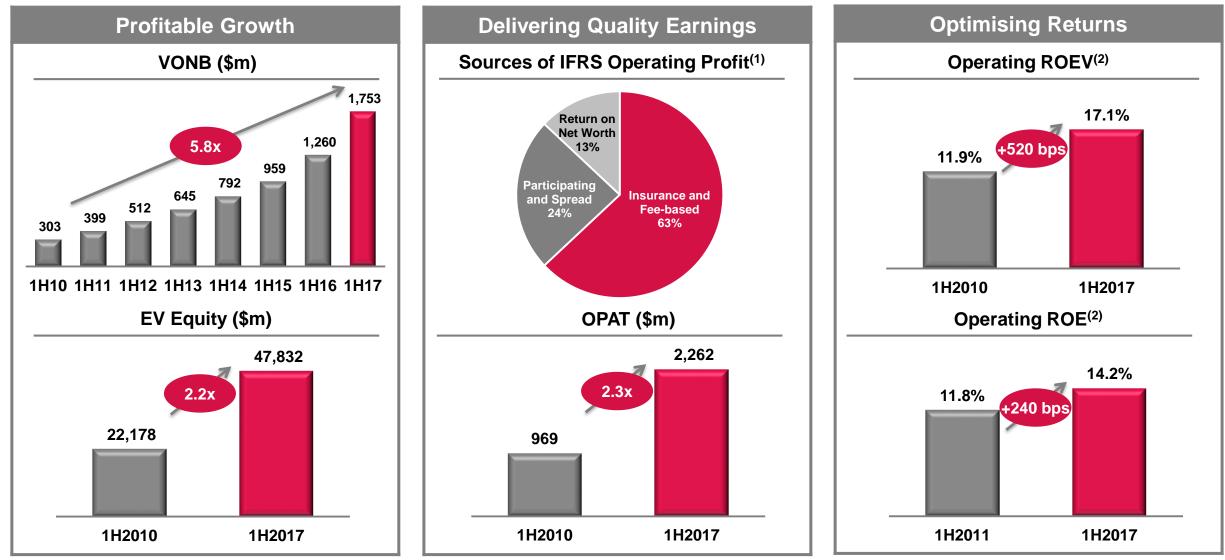
- Leverage existing data to gain greater customer insights
- Transform customer experience through technology
- Increase customer engagement levels

# Financial Discipline

- Support superior new business growth and returns
- Optimise capital efficiency and cash flow
- Deliver prudent, sustainable and progressive dividend

# **Consistent Execution Driving Strong Returns**



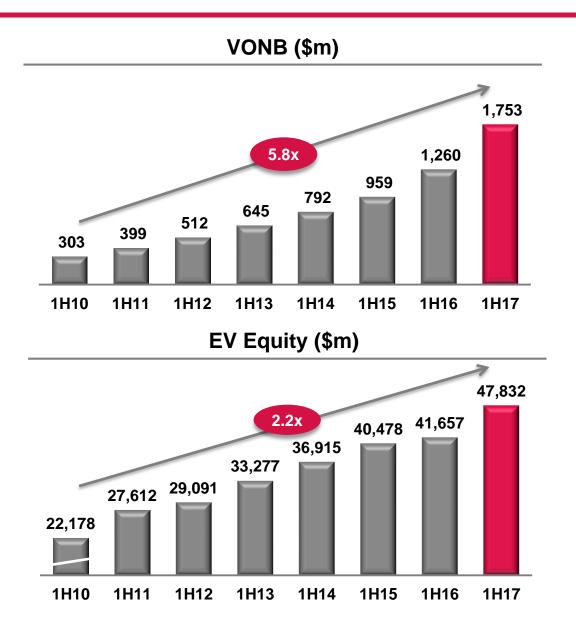


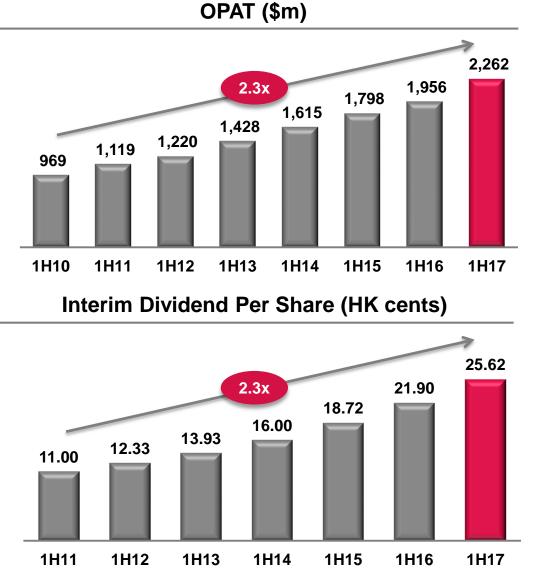
Notes:

(1) For 1H2017; before Group Corporate Centre expenses; IFRS operating profit includes the expected long-term investment return for equities and real estate (2) On an annualised basis

## **Clear Strategy, Sustained Value Creation**







51



- Unprecedented long-term growth opportunities
- Significant and sustainable competitive advantages
- Clear and aligned growth strategy
- Experienced and proven management team
- Disciplined and consistent execution

# **Q&A Session**

ALA

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# **Definitions and Notes**



- Actual investment return is the interest income from fixed income investments and actual investment returns of equities and real estate, as a percentage of average fixed income investments, equities and real estate over the period. This excludes unit-linked contracts and consolidated investment funds.
- Annualised new premiums (ANP) excludes pension business.
- Change on a constant exchange rate basis is calculated using constant average exchange rates for the first half of 2017 and for the first half of 2016 other than for balance sheet items that use constant exchange rates as at 31 May 2017 and as at 30 November 2016.
- EV Equity is the total of embedded value, goodwill and other intangible assets attributable to shareholders of the Company.
- Fixed income yield is the interest income from fixed income investments, as a percentage of average fixed income investments measured at amortised cost over the period. This excludes unit-linked contracts and consolidated investment funds.
- · Free surplus is the excess of the market value of AIA's assets over the sum of the statutory liabilities and required capital.
- Hong Kong refers to operations in Hong Kong and Macau; Singapore refers to operations in Singapore and Brunei; and Other Markets refers to operations in Australia (including New Zealand), Cambodia, Indonesia, Korea, the Philippines, Sri Lanka, Taiwan, Vietnam and India. The results of our joint venture in India are accounted for using the equity method. For clarity, TWPI, ANP and VONB exclude any contribution from India.
- IFRS operating profit after tax (OPAT), net profit, IFRS shareholders' allocated equity and IFRS shareholders' equity are shown post minorities.
- IFRS operating profit includes the expected long-term investment return for equities and real estate.
- Investment return and composition of investments exclude unit-linked contracts and consolidated investment funds.
- Investment return is defined as investment income with the addition of realised and unrealised gains and losses as a percentage of average investments excluding property held for own use.
- Investments include financial investments, investment property, property held for own use, and cash and cash equivalents. Investment property and property held for own use are at fair value.
- PVNBP margin stands for margin on a present value of new business premium basis.
- Operating ROE stands for operating return on shareholders' allocated equity and is calculated as operating profit after tax attributable to shareholders of the Company, expressed
  as a percentage of the simple average of opening and closing shareholders' allocated equity.
- Operating ROEV stands for operating return on EV and is calculated as EV operating profit, expressed as a percentage of the opening embedded value.
- Shareholders' allocated equity is total equity attributable to shareholders of the Company less fair value reserve.
- TWPI consists of 100% of renewal premiums, 100% of first year premiums and 10% of single premiums, before reinsurance ceded.
- VONB is after unallocated Group Office expenses and adjustment to reflect consolidated reserving and capital requirements; includes pension business and is shown before minorities.
- VONB margin = VONB / ANP. VONB for the margin calculations exclude pension business to be consistent with the definition of ANP.
- VONB and VONB margin by distribution channel are based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses and exclude pension business.
- VONB and VONB margin by geographical market are based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses.

# **APPENDIX**



# **Consistent Delivery Through Market Cycles**

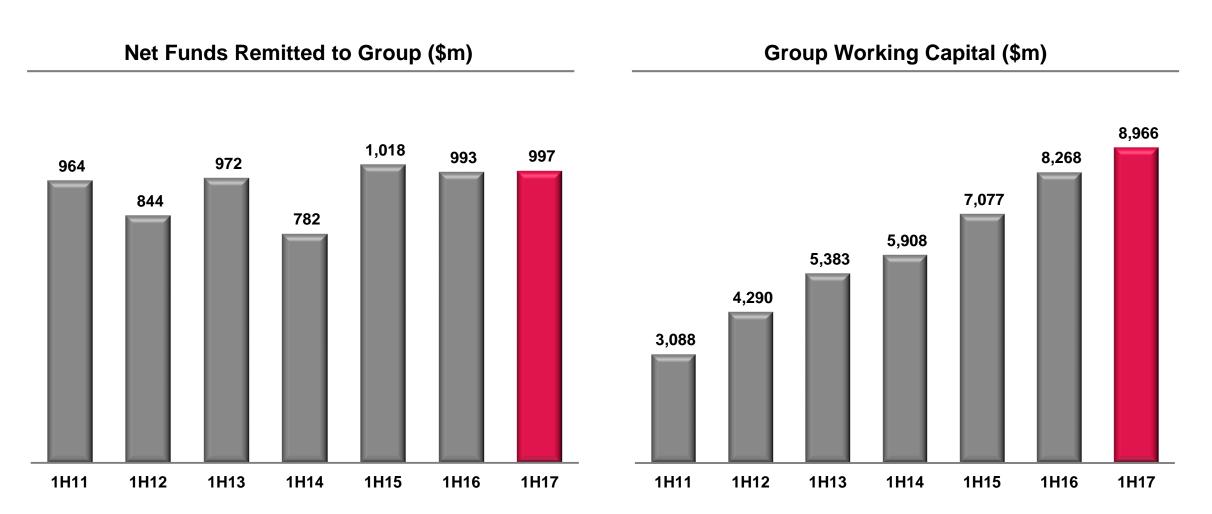


2010	2011	2012	2013	2014	2015	2016	2017
<ul> <li>Anaemic GFC recovery</li> </ul>	<ul> <li>US sovereign downgrade</li> </ul>	<ul> <li>Expansionary policy; US QE3</li> </ul>	<ul> <li>Strengthening US recovery</li> </ul>	<ul> <li>Lower for longer interest rates</li> </ul>	<ul> <li>US interest rate increase</li> </ul>	<ul> <li>China slowdown fears</li> </ul>	<ul> <li>Strong China growth</li> </ul>
<ul> <li>Deepening Eurozone</li> </ul>	<ul> <li>Continued</li> <li>Eurozone</li> </ul>	<ul> <li>European double-dip</li> </ul>	<ul> <li>Taper tantrum affecting Asian</li> </ul>	<ul><li>Oil price</li></ul>	<ul> <li>Oil price collapse</li> </ul>	<ul> <li>Brexit</li> </ul>	<ul> <li>US dollar weakening</li> </ul>
sovereign debt crisis	sovereign debt crisis	recession	currency	depreciation	<ul> <li>China slowdown fears</li> </ul>	<ul> <li>Lower for longer interest rates</li> </ul>	<ul> <li>Stable interest</li> </ul>
China becomes	<ul> <li>China slowdown</li> </ul>	<ul> <li>Strong equity markets</li> </ul>	<ul> <li>China slowdown fears</li> </ul>	<ul> <li>Asian currency headwinds</li> </ul>	<ul> <li>Asian currency depreciation</li> </ul>	<ul> <li>US election</li> </ul>	rates
2 <sup>nd</sup> largest economy	fears <ul> <li>Interest rate &amp;</li> </ul>	<ul> <li>Singapore FAIR review</li> </ul>	<ul> <li>Rising interest rates</li> </ul>	<ul> <li>Thai Government changes</li> </ul>	depreciation		
<ul> <li>Rising interest rates</li> </ul>	equity market volatility	<ul> <li>Falling interest</li> </ul>		en angee			
<ul> <li>Equity market</li> </ul>	<ul> <li>Thai RBC and</li> </ul>	rates				0 = 0 (	+42%
volatility	floods		5.	8x	050/	+37%	
<ul> <li>Thai protests</li> </ul>				+28%	+25%		
			+23%	<b>ΤΖΟ /</b> 0			
-		+27%					1,753
VON Grow YOY							
303							
1H2010	1H2011	1H2012	1H2013	1H2014	1H2015	1H2016	1H2017

Note:

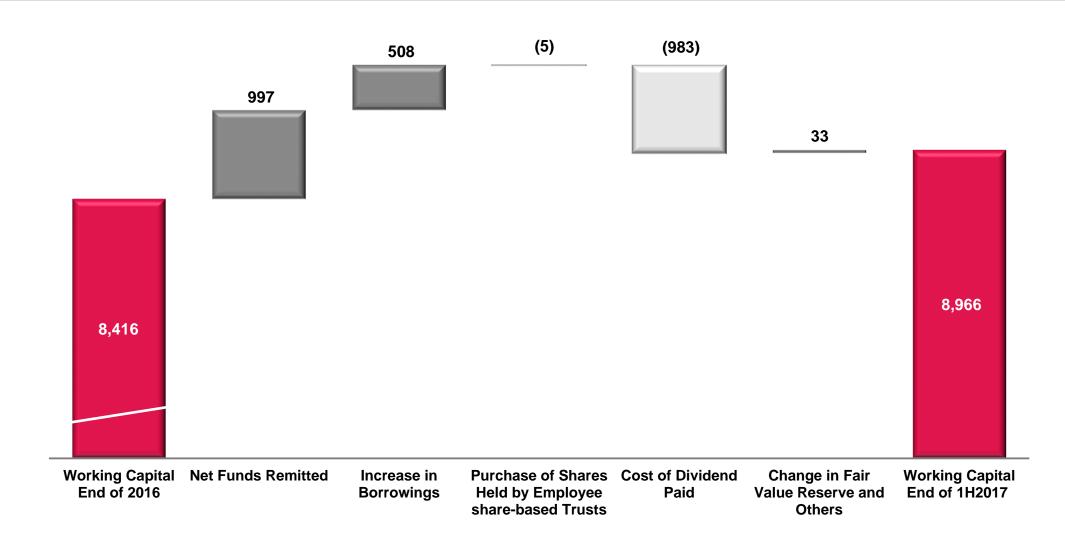
Chart shows VONB (\$m); Year-on-year growth is shown on a constant exchange rate basis



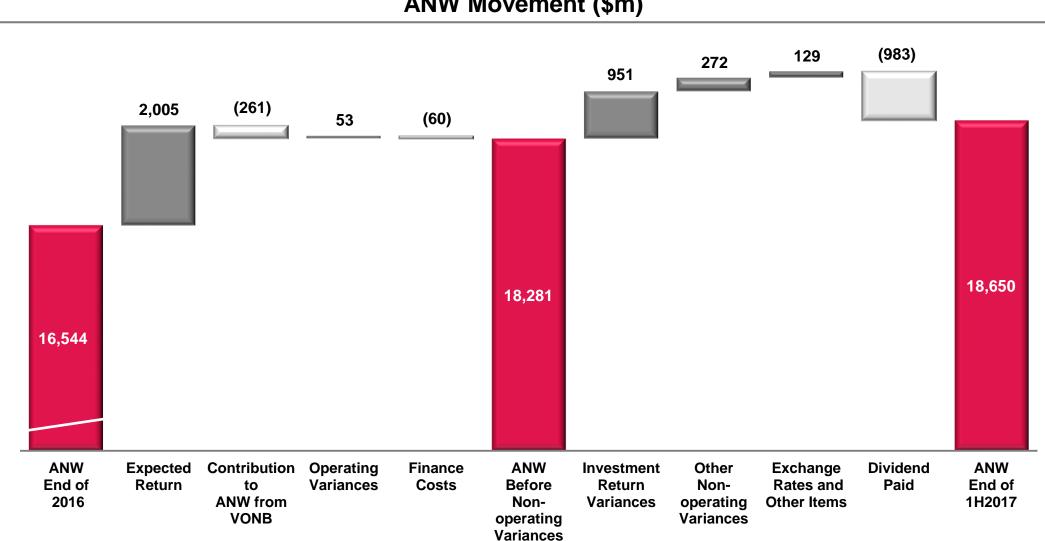




### Working Capital Movement (\$m)

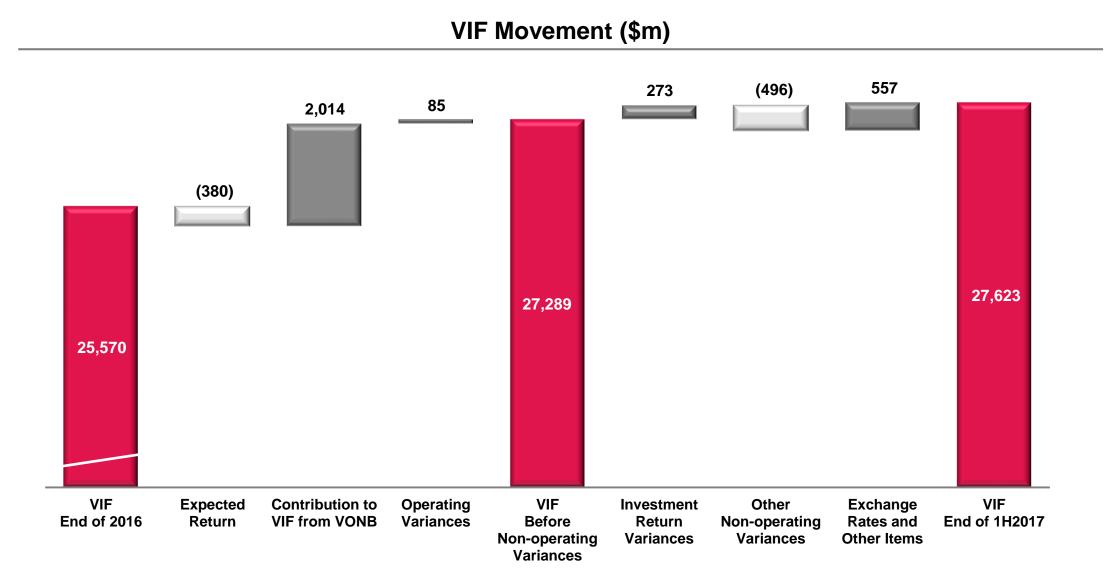






### ANW Movement (\$m)



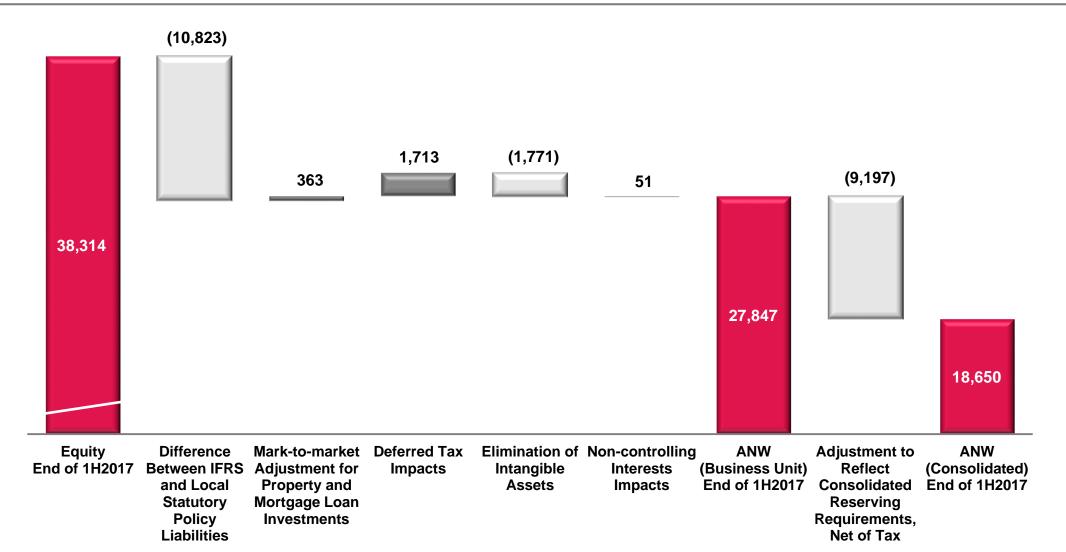


# **1H2017 IFRS Shareholders' Equity and ANW**



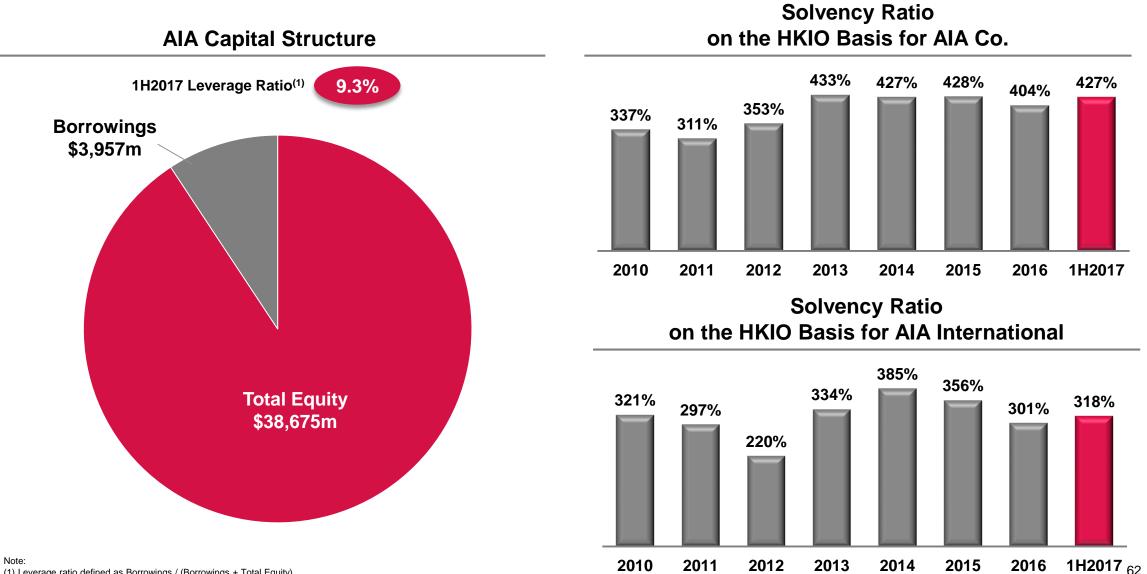
61

### **Reconciliation of IFRS Shareholders' Equity to ANW (\$m)**



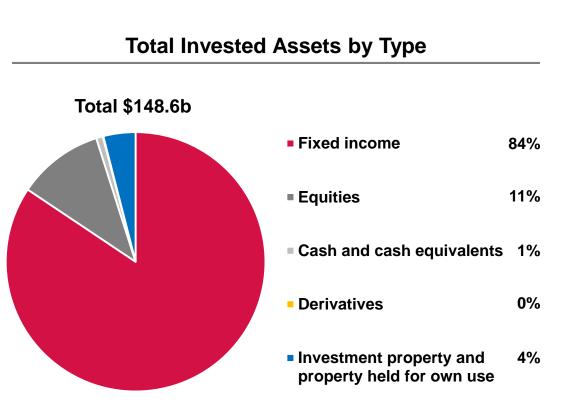
# **Robust Capital Structure**



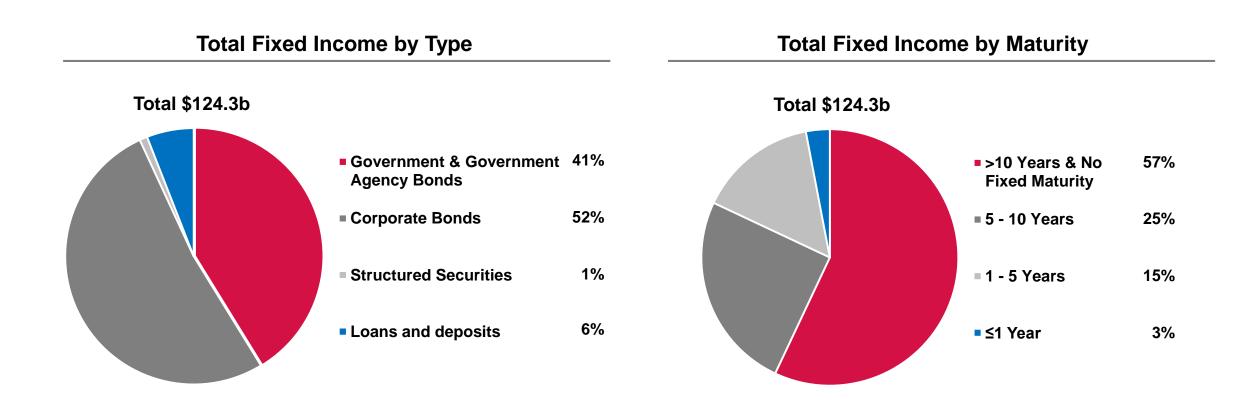




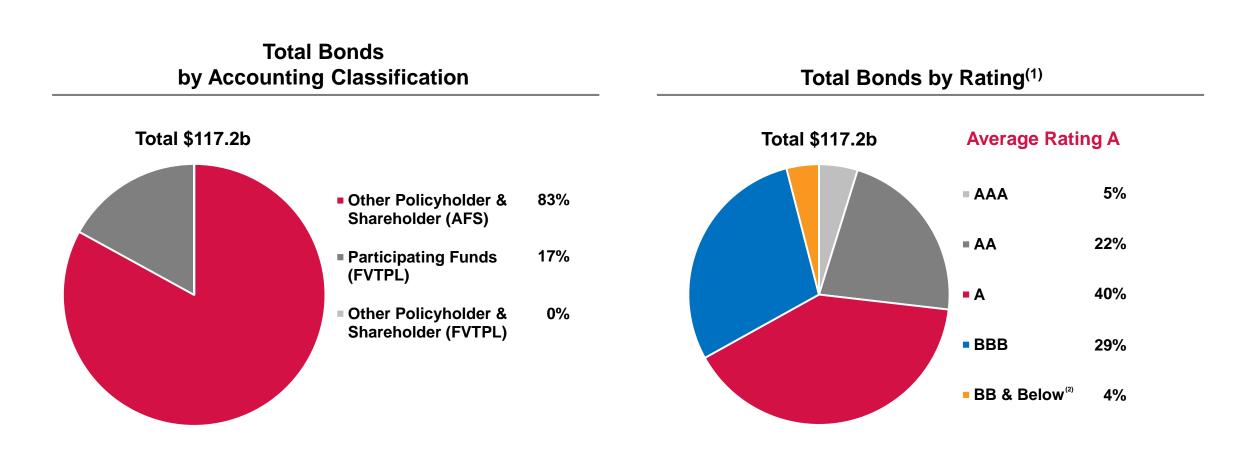
\$m	Participating Funds	Other Policyholder and Shareholder	Total
Fixed Income	21,426	102,879	124,305
Equities	6,412	10,613	17,025
Cash and cash equivalents	220	1,046	1,266
Derivatives	41	113	154
Investment property and property held for own use	452	5,350	5,802
Total Invested Assets	28,551	120,001	148,552





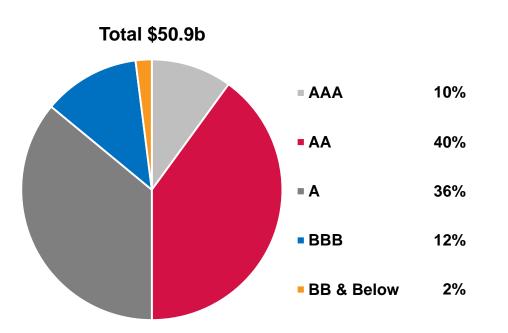




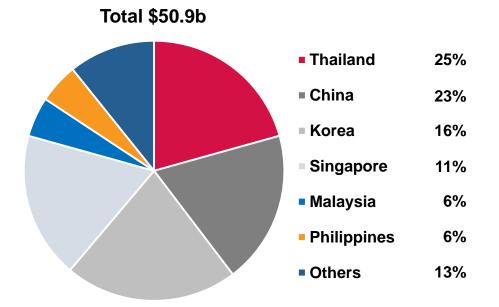




Government and Agency Bonds by Rating<sup>(1)</sup>

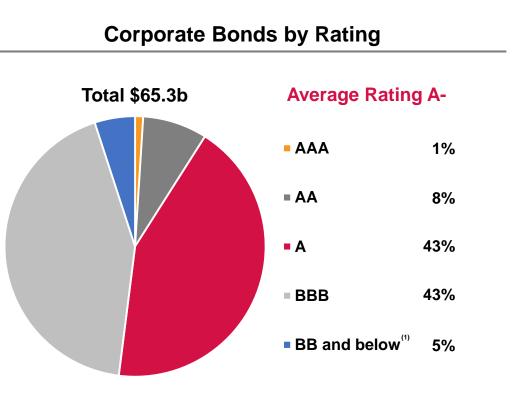


### Government and Agency Bonds by Geography



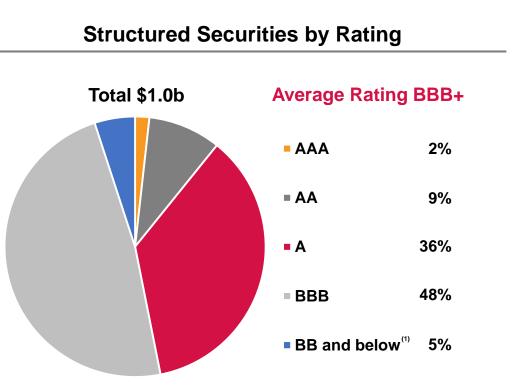


Rating	Total (\$m)		
AAA	360		
AA	5,306		
А	28,095		
BBB	27,915		
BB and below <sup>(1)</sup>	3,616		
Total	65,292		





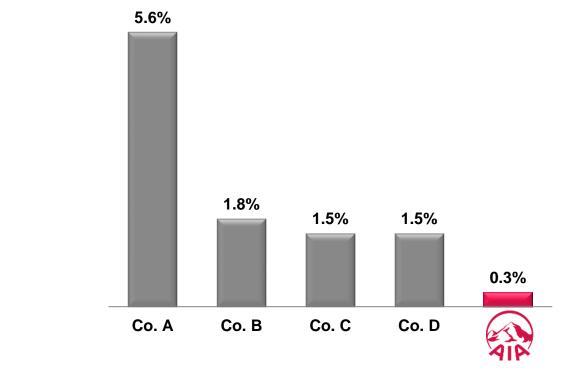
Rating	Total (\$m)		
AAA	20		
AA	86		
А	359		
BBB	479		
BB and below <sup>(1)</sup>	56		
Total	1,000		

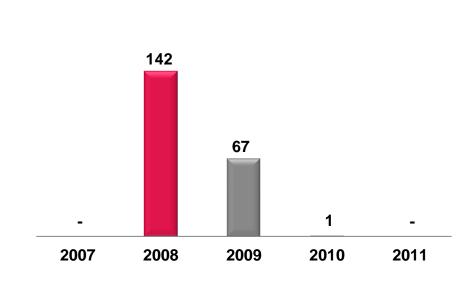




AIA Impairments on Invested Assets (\$m)

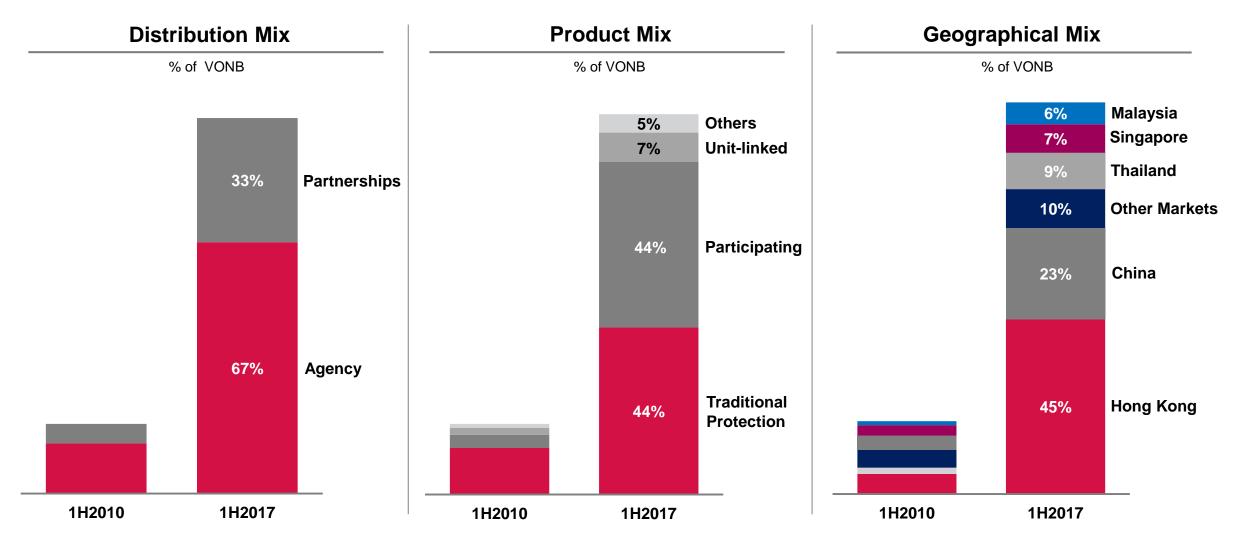






# **Clear Strategy, Advantaged Growth Platform**





Note:

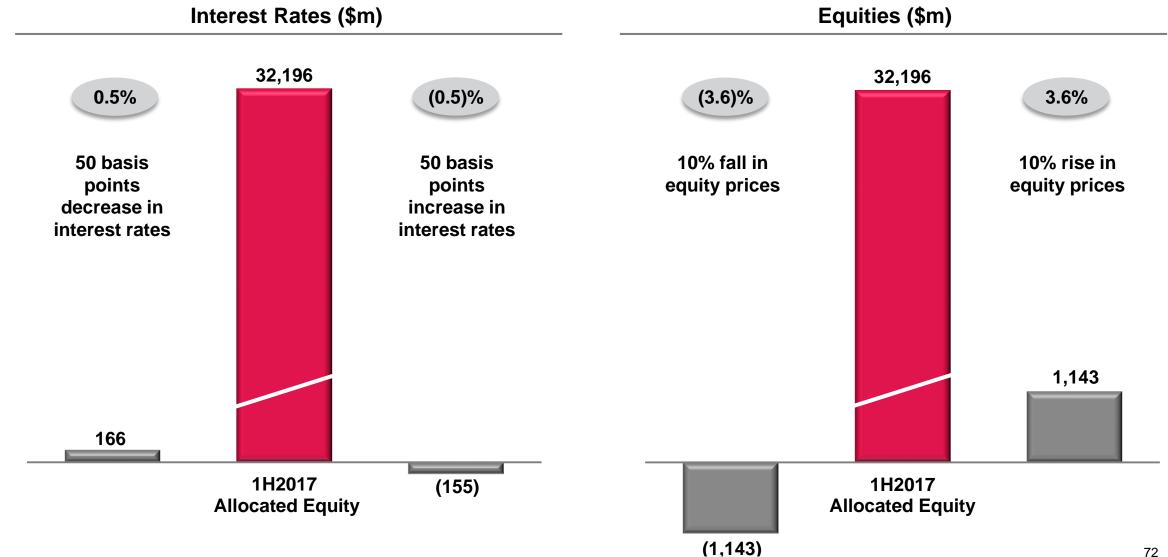
Distribution mix is based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses and excluding pension business; Product and geographical mix are based on local statutory reserving and capital requirements, before the deduction of unallocated Group Office expenses



	As at 30 November 2010			As at 31 May 2017			
%	Risk Discount Rates	Long-term 10-year Govt Bonds	Risk Premium	Risk Discount Rates	Long-term 10-year Govt Bonds	Risk Premium	
Australia	8.75	5.65	3.10	7.35	3.00	4.35	
China	10.00	3.74	6.26	9.55	3.50	6.05	
Hong Kong	8.00	3.53	4.47	7.00	2.50	4.50	
Indonesia	15.00	7.90	7.10	13.50	8.00	5.50	
Korea	10.50	4.82	5.68	8.60	2.70	5.90	
Malaysia	9.00	4.45	4.55	8.75	4.20	4.55	
Philippines	13.00	6.00	7.00	11.00	4.50	6.50	
Singapore	7.75	2.93	4.82	6.90	2.50	4.40	
Sri Lanka <sup>(1)</sup>	-	-	-	15.70	10.00	5.70	
Taiwan	8.00	1.73	6.27	7.85	1.60	6.25	
Thailand	9.50	3.87	5.63	8.60	3.20	5.40	
Vietnam	16.00	10.20	5.80	12.80	7.00	5.80	
Weighted Average <sup>(2)</sup>	8.95	3.85	5.10	8.17	3.06	5.11	

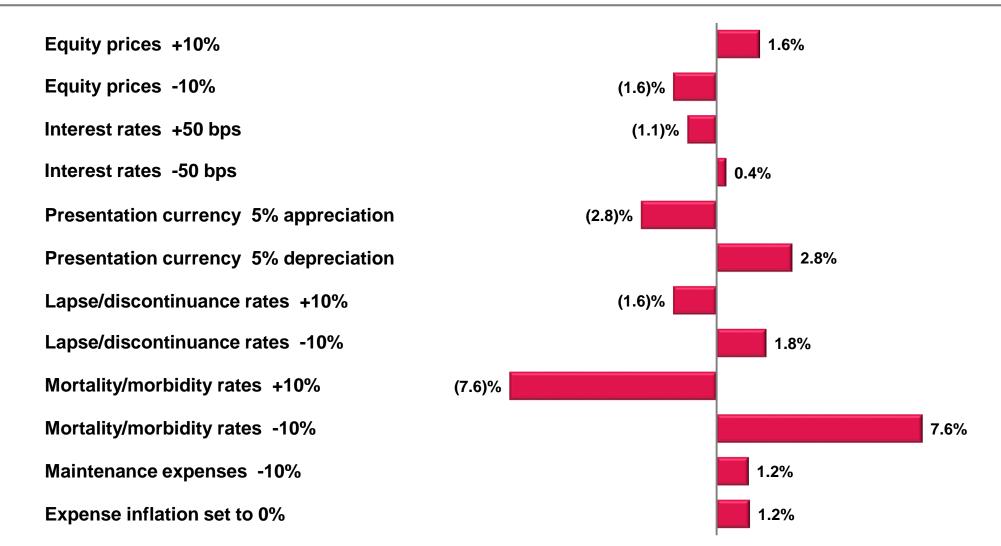
# **Sensitivity Analysis – Allocated Equity**





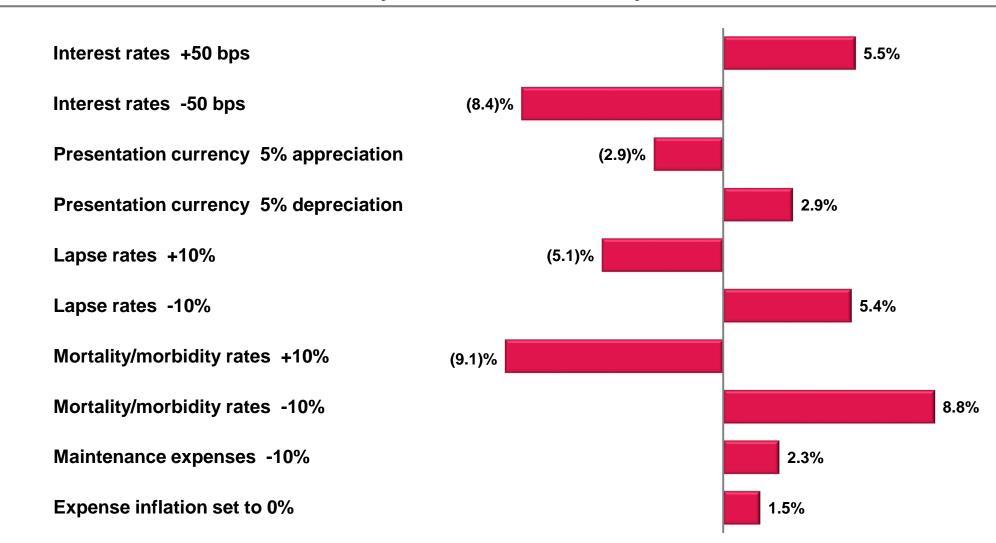


### Sensitivity of EV as at 31 May 2017

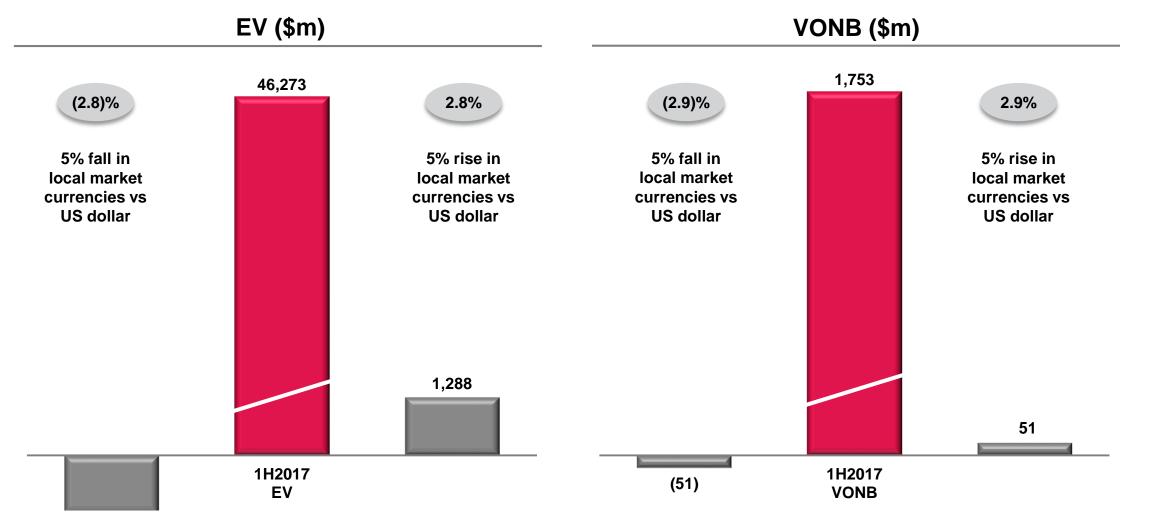




### Sensitivity of VONB as at 31 May 2017



# **Currency Sensitivity**



(1,288)

